

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2018/19 BUDGET
DIRECT CONTRACTS - GENERAL FUND NON-DEPARTMENTAL EXPENDITURES**

1. Project Save Lives Opioid Pilot Program (\$240,000 FY 2018/19 plus up to \$909,945 Carryforward from FY 2017/18)

Budget Ordinance Section 11.11

- Adds language clarifying the appropriation is up to \$1,149,945 subject to funds remaining at the end of FY 17/18
- Add language naming oversight department
- Add language that participating emergency departments must be located in Duval County
- Attach revised Exhibit 1

Budget Ordinance Exhibit 1

- Add page 4 to include FY 18/19 budget. Note: the FY 18/19 budget includes the remaining balance of current year funding, the amount of which will not be known until after October 1, 2018. Allows the City's Grants Manager to approve transfers totaling no more than 15 percent of the total approved budget.

2. Prisoners of Christ - Ex-Offender Employment Program (\$400,000)

Budget Ordinance Section 11.12

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1, 2, 4, and 5 (Part 3 is not applicable)
- Add language naming oversight department
- Attach Revised Exhibit 2

Budget Ordinance Exhibit 2

- Revise last paragraph of page 1 to include daily bed cost of \$33.07 as a reimbursable expense under the contract
- Remove pages 2 and 3 of exhibit (line item budget for program as a whole which is not applicable since this program will be reimbursed set amounts based on deliverables)

3. New Hope Education and Addictions Services d/b/a Florida Recovery School (\$100,000)

Budget Ordinance Section 11.13

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1-5
- Add language naming oversight department
- Attach Revised Exhibit 3

Budget Ordinance Exhibit 3

- Revise last paragraph of page 1 to clarify that City funds will only reimburse salaries and benefits of Director, Program Director, and Counselors
- Remove pages 2 and 3 of exhibit since the overall budget is not applicable

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4. Operation New Hope – Ex-Offender Re-entry Services (\$400,000)

Budget Ordinance Section 11.14

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1, 2, 4, and 5 (Part 3 is not applicable)
- Add language naming oversight department
- Attach Revised Exhibit 4

Budget Ordinance Exhibit 4

- Revise language on page 1 to clarify prorated reimbursement rates

5. Edward Waters College – New Town Success Zone (\$161,300)

Budget Ordinance Section 11.15

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1-5
- Add language naming oversight department

Budget Ordinance Exhibit 5

- No changes to Exhibit 5

6. Groundwork Jacksonville – McCoy's Creek and Hogan's Creek Improvements (\$50,000)

Budget Ordinance Section 11.16

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1-5
- Add language naming oversight department

Budget Ordinance Exhibit 6

- No changes to Exhibit 6

7. United Way of Northeast Florida – 2-1-1 (\$150,000)

Budget Ordinance Section 11.17

- Revise language to clarify that the grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1-5
- Add language to clarify that United Way of Northeast Florida is not eligible to receive a Public Service Grant for the 2-1-1 program in FY 2018/19
- Add language naming oversight department

Budget Ordinance Exhibit 7

- No changes to Exhibit 7

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8. Jacksonville Zoological Society, Inc. (\$5,000,000) – CIP

Budget Ordinance 11.18

- Add language naming oversight department

Budget Ordinance Exhibit 8

- No changes to Exhibit 8

9. Shands Jacksonville Medical Center, Inc. (\$15,000,000) – CIP

Budget Ordinance 11.19

- Add language naming oversight department

Budget Ordinance Exhibit 9

- Change the name to Shands Jacksonville Medical Center, Inc.

10. AGAPE Community Health Center (\$100,000)

Budget Ordinance

- Add a new section authorizing a direct contract with AGAPE Community Health Center for funding that is already included in the proposed budget.
- Grant agreement will be in accordance with Ordinance Code Chapter 118 Sections 1-5
- Add language naming oversight department
- Attach a new Exhibit to include the AGAPE budget and program narrative

Budget Ordinance Exhibit

- Attach a new Exhibit to include narrative for the program and City reimbursable costs

These changes will have no impact to Special Council Contingency.

**Project Save Lives
2018-2019 Scope of Services**

Goal: To reduce opioid-related overdoses, recidivism and deaths in the City of Jacksonville

Project:

Gateway Community Services (“GCS”) will work with up to 7 designated hospital emergency room departments (each an “ED”), and other community partners, including the Florida Department of Health, Jacksonville Fire and Rescue (“JFRD”) and the Medical Examiner’s Office to create a seamless, innovative, collaborative, stabilization and treatment solution (the “Program”) on a reimbursement basis to include the following:

Initial Evaluation and Referral to the Program

- Upon admission, ED will triage and stabilize patient and obtain a urine drug screen in accordance with the ED’s policies and procedures and will cooperate with GCS to allow patients to receive the Program’s services
- GCS will provide a Recovery Peer Specialist (“RPS”) to provide support and education to family members and identified significant others
- The RPS will talk with patient about the Program after stabilization
- The RPS may use the Screening, Brief Intervention and Referral to Treatment evidence-based practice tool (“SBRT”) or other indicated assessment tools and processes to assess and refer patients to participate in the Program (“Participants”)
- Participants that agree to participate will be referred to either detox/stabilization services, inpatient services or outpatient services based upon the results of the comprehensive assessment
- The RPS will transport and accompany Participants to GCS detox/stabilization, GCS inpatient services or first outpatient GCS appointment
- Participant and significant other having been assessed for outpatient services will be referred for obtaining a Narcan dose before leaving ED
- GCS or the ED will notify Florida Department of Health of any Participants who are women of childbearing age and at risk of pregnancy or currently pregnant and refer for linkage to care in order to reduce the risk of Neonatal Abstinence Syndrome
- RPS will provide education to family and identified significant others on discharge from ED, including Marchman Act and other resources process if patient refused treatment. RPS will also educate and refer for obtaining Narcan dose.

Inpatient Services

- GCS will provide 4 residential treatment beds (2 rooms) dedicated to inpatient services for the Program

- Standardized inpatient services will consist of comprehensive, innovative and cost-effective substance abuse treatment services and include Vivitrol, buprenorphine and/or other appropriate medications as indicated and room and board
- On discharge from inpatient services, GCS will transition Participants to outpatient services
- GCS will partner with Sulzbacher to purchase 3 transitional beds for men and 3 transitional beds for women on Buprenorphine for Medicated Assisted Treatment for Opioid Use Disorder
- GCS will provide one counselor to work at Sulzbacher Women's Village to assist with individuals in the transitional beds with medication dosage and provide relapse prevention groups or treatment groups as needed to all substance using individuals

Outpatient Services

- GCS will provide individual and group outpatient services in accordance with an individualized treatment plan for each Participant
- Outpatient services will include regular urine screening
- GCS will provide medication management treatment services
- GCS will transition Participants to continuing care services at the conclusion of outpatient services

Public Awareness and Outreach

- GCS will create and distribute PSAs and flyers, hold public outreach presentations and meetings to inform and update community on status of opioid crisis.

Training

- GCS will implement an Addiction Training portal to educate and train additional recovery peer specialists

Administrative

- An onsite Lead Peer Specialist will supervise the ED scope of the Program from identification of OD victim to discharge from the ED, including data collection
- GCS will provide a full-time Lead Care Coordinator for the Program who will provide overall management and direction of interagency seamless service delivery and act as the liaison between Gateway, all EDs and JFRD
- GCS will provide a full-time Peer Specialist Manager
- JFRD and the City's Director of Finance will administer and monitor the contracts to be entered into by the City in connection with the Program
- GCS will submit monthly invoices to JFRD for services at the rates shown in the attached budget for the Program

Data Collection and Evaluation

- UF Health will provide a PHD and qualified assistants to analyze all data collected from the Program during the 6 month pilot period from November 15, 2017 through May 15, 2018 with a final report due November 15, 2018
- GCS will provide a full-time on-site Research Coordinator for the Program as a continuation of the original pilot program which ends on November 15, 2018
- GCS will continue this position as a Data and Office Coordinator for the period November 16, 2018 through September 30, 2019.
- St. Vincent's Riverside will provide an ED Project Coordinator through November 15, 2018 to work with UF in the analysis of data collected from the Program
- GCS will collect, maintain and evaluate data from all Participants and all other individuals identified as potential Participants; such data will be less comprehensive than the data collected during the first six months of the program and will not be analyzed by UF for inclusion in the final report
- GCS will purchase a software program to create and implement mechanism to track community residential treatment beds and outpatient treatment slots
- GCS will collect and analyze data captured from software
- GCS will submit program data to JFRD no less than monthly
- GCS, in cooperation with all EDs, will obtain data from the Florida Department of Health, the Florida Department of Children and Families and any other community partners who participate in the Program and include such data in its evaluation and reporting

Reporting

- GCS, UF Health and St. Vincent's Riverside will provide a detailed final report from the original pilot to JFRD no later than November 15, 2018

Collaboration

- GCS will identify potential community partners providing complementary services and funding, including the Florida Department of Health, the Florida Department of Children and Families and community non-profits and make appropriate referrals as may be in the best interest of Participants
- GCS and each ED will enter into MOUs necessary to carry out the program as well as all Business Associates Agreements as may be necessary to protect the privacy of patients in compliance with HIPAA and other applicable laws
- GCS and the ED will have all Participants complete and sign a Release of Information Form that complies with 42 CFR which allows communication of Participant clinical and demographic information exchange between GCS and the ED.

**COJ - PROJECT SAVE LIVES FISCAL YEAR 2018/19
CITY FUNDING TO GATEWAY COMMUNITY SERVICES, INC.
YEAR 2 EXPANSION FROM 4 TO 7 EMERGENCY DEPARTMENTS ("EDs")**

Residential bed days	4 beds days @ \$180 for 365 days	\$ 262,800	
Housing Units for patients in recovery	6 Housing Units @ \$500 per month	36,000	
Physician	12 months salary + 24% benefits (\$200k base) for .33 FTE	81,840	
Physician Assistant	12 months salary + 24% benefits (\$85k base) for .33 FTE	34,782	
Nurse	12 months salary + 24% benefits (\$50k base) for .33 FTE	20,460	
Customer Service Representative	12 months salary + 24% benefits (\$12.50/hr base) for .33 FTE	10,639	
Data and Office Coordinator	10.5 months salary + 24% benefits (\$50k base)	54,250	
Lead Care Coordinator	12 months salary + 24% benefits (\$52k base)	64,480	
Assistant Lead Care Coordinator	12 months salary + 24% benefits (\$44k base)	54,560	
Counselor	12 months salary + 24% benefits (\$32k base)	39,680	
2 Peer Specialists St Vincent's Riverside ED #1	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
2 Peer Specialists St Vincent's Southside ED #2	Funded by State grant, see note below	-0-	*
2 Peer Specialists ED #3	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
2 Peer Specialists ED #4	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
2 Peer Specialists ED #5	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
2 Peer Specialists ED #6	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
2 Peer Specialists ED #7	12 months salary + 24% benefits (\$13/hr base) x 2	67,059	*
3 Laptops, 1 each for new EDs #5-7	1 Laptop @ \$1800 for each of 3 additional EDs #5-7	5,400	
7 Cell Phones - one for each ED	One cell phone for each ED for 12 months	6,300	
LYFT/UBER Vouchers	260 Roundtrips per year x 7 ED's x \$20	36,400	
Education	Create and distribute PSAs and flyers, also hold public outreach presentations and meetings	20,000	
Software and implementation	Software for City wide Treatment Services Availability and Data Collection / Analysis	20,000	
MAXIMUM TOTAL 12 MONTH BUDGET		\$ 1,149,945	**

*** Additional State Funding to Project Save Lives contractors:**

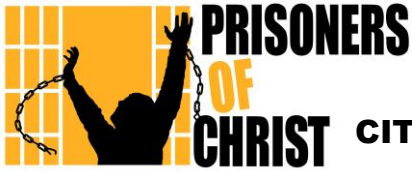
ED #1 will have 1 State Funded Lead Peer Specialist

ED #2 will have 3 State funded positions consisting of 1 Lead Peer Specialist and 2 Peer Specialists

EDs #3 - 7 will self-fund 1 Lead Peer Specialist each @ \$14/hr + 24% benefits = annual rate of \$36,108.80

Gateway Campus Detox will have 1.5 State Funded Peer Specialists

**** The 12 month budget shall be reduced at the discretion of the City's Grant Manager by the amount that the carryovers from the Project Save Lives contracts enacted by Ordinance 2017-426-E and 2018-253-E total less than \$909,945. After that reduction for the carryover, the City's Grant Manager may approve budget transfers totaling no more than 15 percent of the total adjusted budget after any reductions for a carryforward shortfall. For example, if the proposed maximum amount of \$909,945 is carried forward, the total adjustments can be no more than \$172,491.75.**



CITY OF JACKSONVILLE CHAPTER 118 GRANT PROPOSAL

BOARD OF DIRECTORS

Mr. Ken Durkee
Chairman

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Dr. Michael Hallet
Mr. Dwayne Harmon
Mr. Ralph Heim
Mr. Ken Jefferson
Mr. A.J. Johns
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Mr. Frank Pearce
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Rutherford
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Ms. Tara Wildes
Sheriff Mike Williams

ADVISORS

Mr. Tag Gallaher
Mr. Nolan Gilmore
Mr. Robert Martin
Pastor Vaughn McLaughlin
Mr. Wayne Novak

FOUNDERS

Mr. W.W. Gay
Mr. Wesley C. Paxson Sr.
Mr. Charles D. Towers Jr.

Dr. J. Stephen McCoy
President

Scope of Services

- Residential clients are picked up at the bus station, taken to their residence
- Felony and probation registration, Fl. ID, followed by orientation
- Substance Abuse programming, Thinking for A Change (cognitive behavioral change programming)
- Individual counseling to identify goals and needs.
- Plan is developed to assist each client attain these goals
- Mentoring—each client is matched with a man in our community who volunteers his time
- Monitoring of each client through drug testing, financial oversight, and bi-monthly meetings.
- Our residential clients usually stay with us for 6-12 months depending on their progress.
- Our comprehensive job program includes an initial appointment which takes about two hours
- Job Specialist assesses client's skills, education, and suitable environment based on type of crime committed.
- Resume is created, job search done, resume's submitted
- Interview training to help each client answer the hard questions about their past with confidence.
- Interviews are scheduled and transportation provided
- Follow-up with each client at 30, 60, and 90 days.

In the last 2 years and 9 months, through our partnership with the City of Jacksonville, we have obtained employment for 290 men and women.

- 187 were violent offenders of which 55 were sex offenders
- 103 were non-violent offenders
- 35 were employed at minimum wage, 182 were employed at above minimum wage, and 73 were employed at a livable wage.
- This translates to over 6.3 million dollars returned to the Jacksonville economy.
- Most importantly, this also saves tax payers the cost of trials, incarceration, and personal suffering, and makes the streets of Jacksonville a safer place.

A City Grant of up to \$400,000 is requested.

City payments are on the basis of charges for services resulting in employment;

- Basic Offender employment \$3,100
- Violent Offender employment \$3,300
- Sexual Offender / Sexual Predator employment \$3,750.

City payments would also include Daily Housing Costs of \$33.07 up to \$2,000 per client.

P.O. Box 43390 . Jacksonville, FL 32203
(904) 358-8866 . Fax (904) 358-8829
www.pocjax.org

Revised Exhibit 2

New Hope Education and Addiction Services, Inc. d/b/a Florida Recovery Schools
Grant Request – City Chapter 118 Grant
Scope of Services

River Oak Center offers a strong academic program to high school students who are in recovery from a substance use disorder, allowing them to focus on learning in an environment in which sobriety is required and supported. We believe that a sober school is a key component on the continuum of treatment and recovery management for our youth.

It can be overwhelming for a teen to begin the journey of recovery, whether through access to a residential treatment facility, intensive outpatient care, or by making a personal commitment to sobriety. One of the biggest challenges they face begins when they re-enter the school system. River Oak offers students an opportunity to grow (spiritually, academically, emotionally and socially) by integrating the principles of recovery into their daily education.

Our program has two components – learning support and counseling. With respect to the former, it is important to recognize that students learn in different ways and with different styles. Each of our students receives an individual learning plan designed around their needs and goals. Our staff is well versed in serving students with diverse learning styles and providing enrichment and remediation for learning differences as necessary. They come with years of experience in teaching in school communities with diverse learners. Our instructional model requires that teachers scaffold lessons and assignments based on grade and developmental abilities. To that end, our staff uses research-based practices proven to meet the needs of diverse populations.

Though academic education is our paramount objective we recognize that time during the school day for the development of tools and strategies for maintaining sobriety will help our students succeed on the life-long road to recovery as they continue to live, work, and play in their communities. Our Clinical Director and counselors facilitate daily group support meetings and offer strategies for building the resilience to bounce back from the disappointment and stress of everyday life that can trigger a relapse. Our counselors meet with our instructional staff routinely to provide updates on our students, and provide on-site crisis counseling and referrals for long-term individual and family therapy when needed.

Our budget for the 2018-2019 year projects total expenses of \$267,703, of which \$199,025, or 74.3%, is compensation. We currently project that we will need additional funding of \$166,241 in order to balance our budget and continue to provide these services. The funds we are requesting will go directly to closing this gap by funding the compensation expense associated with providing direct services to our students. Specifically, these funds will be used to meet the compensation requirements for our Director, our Program Director and counselors, all of whom work directly with our students. This grant proposal would provide for the City of Jacksonville to reimburse up to \$100,000 of salaries and benefits during its October 1, 2018 through September 30, 2019 fiscal year.



PROPOSAL TO CITY OF JACKSONVILLE FOR RE-ENTRY SERVICES

This request shall be subject to Parts 1, 2, 4 and 5 of Chapter 118 Jacksonville Municipal Code.

Operation New Hope is a recognized leader in empowering people returning from the criminal justice system to realize that *Second Chances Matter*[™]. Our Ready4Work[®] program has provided services to over **5,000 Jacksonville citizens since 2003**. By providing case management, career development, mental health support, vocational training, and a dedicated job coach approximately 65% of graduates move into gainful employment.

We would like funding to be set aside in the City of Jacksonville budget that would be used to support clients exiting the jail and prison system.

Both programs above will include:

- 4 weeks of career development including things like: resume writing, mock interviewing, conflict resolution, customer service, and other Soft skills.
- During the 4 weeks, the client will be assigned the following resources (which will be available for up to a year):
 - a case manager that will create an individualized plan of care
 - a mental health coordinator
 - a job-coach
- If the client is a good candidate for Vocational Training, that will be offered as well.
- Once the client is ready to find a job, the job coach will work directly with local employers to find a job opening that is a match for the client.
- Supportive services, such as:
 - Monetary assistance with transitional housing
 - Monetary assistance for bus passes
 - Clothes for job interviews
 - Assistance with obtaining vital documentation (birth certificate, driver's license)
 - Monetary assistance with equipment that is needed for their job assignment

Qualifications for a citizen to participate in our program are as follows:

- Previously incarcerated
- 18+ years old
- Resident of Duval County
- No sexual offense
- No habitual violent offenses
- Drug Free



PROPOSAL TO CITY OF JACKSONVILLE FOR RE-ENTRY SERVICES

City payments will be made on the basis of charges for services

- The final payment may be prorated based upon workforce readiness or stabilization if the individual does not become employed and is no longer participating in the program. There will be three tiers for payment based on the client's ultimate achievements and involvement at Operation New Hope.
 - **One payment will be made per client based upon the highest tier achieved.**
 - Tier III, Employment: \$5,500 payment is made when a client has successfully gained employment for two weeks and is able to provide backup.
 - Tier II, Workforce Readiness: \$4,000 payment will be made for client that completes Career Development Class, Resume completion and uploading into various on-line systems, Wonderlic Assessment, several drug screenings, the State of Florida job application, and mock interview class.
 - Tier I, Stabilization: \$2,500 payment will be made for client that completes initial intake, Mental Health screening, Forecast Report, and overall assessment.
- Operation New Hope may also be reimbursed for housing at \$30.76 day (maximum \$2,000 per person).



CITY OF JACKSONVILLE SCOPE OF SERVICES

Our vision at New Town Success Zone (NTSZ) is to serve as the catalyst for New Town residents to connect to programs and services that offer opportunities to help all individuals and families grow and develop into the best leaders by achieving success in academics, economic development, health and social well-being. The following provides New Town Success Zone’s Scope of Services and Schedule towards achieving its program’s goals and objectives between October 1st, 2018 – September 30th, 2019:

Education – To improve the continuation of services from birth through high school graduation, post secondary education or career/vocational training completion of youth that reside in NTSZ.

- New Town Future Scholars Program- 60 S.P. Livingston 2nd grade students will receive small group reading instruction in classrooms and during home visits. This program will occur during the 2018-2019 school year 5 days per week.
- Dad All Day (D.A.D.)– NTSZ’s fatherhood program helps D.A.D.s be great! D.A.D.s learn how to nurture and develop effective fathering skills and strategies, improve communication skills, personal, cultural and professional development and learn ways to be actively involved in their children’s lives. This program will occur on the 2nd Tuesday of each month.
- ECCS CoIIN Team– Community partners and NTSZ parents/caregivers met to develop an action plan to improve education and healthcare provider relationships and data systems exchange for children 0-3 years old. This program will occur on the 3rd Wednesday of each month.
- Girlz Talk - Girlz Talk is NTSZ’s girl leadership program specially designed to help girls grow as leaders, foster healthy relationships with themselves and peers, increase self-confidence, body image, as well as interest in professional S.T.E.A.M. careers. Girlz Talk programs will be held quarterly.
- Baby University – Baby University promotes maternal health and the academic achievement, health and well-being for 0 – 5 year old children. Through collaborative partnerships, Baby University initiatives emphasize parent and community engagement offering learning experiences focused on the core areas for healthy child development:
 - Social & Emotional
 - Language & Communication
 - Early Learning & Literacy
 - Physical
 - Maternal Health & Well-Being
 - Positive Parenting Partnerships

This program will occur on the 4th Thursday of each month.



CITY OF JACKSONVILLE

SCOPE OF SERVICES

Community Capacity & Sustainability – To empower NTSZ residents to sustain and support NTSZ goals initiatives and activities.

- Vision Keepers Meeting – NTSZ’s highly engaged community group dedicated to developing leadership and advocacy skills to successfully achieve the goals and initiatives of New Town Success Zone. This program will occur on the 1st and 3rd Thursday of each month.
- Economic Growth & Development – NTSZ entrepreneurs learn about business development best practices, as well as, financial and support resources available throughout the Northeast Florida community. This program will occur on the 2nd Monday of each month.

Social Well Being – To improve the social well-being of children and youth in NTSZ by ensuring access to health care, food security, quality affordable housing and safety.

Health & Food Security:

- Wellness Rx - NTSZ residents learn from professional health and medical providers on how to live healthy lives and receive new information about medication safety, cardiovascular health, smoking cessation, diabetes, mental health, financial literacy, and more in these health and wellness workshops. After the 4th Saturday Wellness Rx workshop, NTSZ residents receive free, healthy foods provided by Feeding Northeast Florida. Wellness Rx programs will occur on the 1st Tuesday and 4th Saturday of each month.
- Urban Farmacy – Our community garden grows healthy foods and teaches health promoting behaviors through cooking and STEAM focused activities and workshops to NTSZ children and parents. This program will occur on the 1st Saturday of each month.

Employment: Increase access to job readiness programming and employment opportunities for NTSZ residents by as indicated by hosting 4 programs with local agencies.

Financial Opportunity Center (FOC) The career and personal finance service center is designed to help low- to moderate-income families develop smart money habits and career pathways. The program will occurs daily Monday - Friday.

City of Jacksonville Funding Application: Program Budget

Agency Name: Edward Waters College

Categories and line Items	Total Program Cost PY 18/19	City of Jacksonville Request PY 18/19	EWC	All Other Funding Sources for Program
Personnel Expenses				
Salaries and Wages				
Data Analysis Manager	\$62,000.00	\$62,000.00		
Executive Director	\$65,000.00	\$65,000.00		\$0.00
Subtotal Salaries and Wages	\$127,000.00	\$127,000.00	\$0.00	\$0.00
Payroll Taxes and Benefits				
FICA	\$6,042.09		\$6,042.09	
Life and Health Insurance	\$14,334.00	\$0.00	\$14,334.00	
Retirement Contributions				
Unemployment Compensation				
Workers Compensation				
Subtotal Payroll Taxes and Benefits	\$20,376.09	\$0.00	\$20,376.09	\$0.00
Total Personnel Expenses	\$147,376.09	\$127,000.00	\$20,376.09	\$0.00
Operating Expenses				
Special Contracts and Consultants				
Program Consultants and Contractual	\$0.00	\$0.00		
Special Contracts and Consultants	\$0.00	\$0.00	\$0.00	\$0.00
Programmatic Supplies & Assistance				
Educational Materials	\$6,500.00	\$6,500.00		
Program Supplies	\$7,500.00	\$7,500.00		\$0.00
Student Field Trip Entrance Fees, Memberships, Scholarships				\$0.00
Student Transportation (including field trip transportation)				
Snack or Food				\$0.00
Subtotal of Programmatic Supplies & Assistance	\$14,000.00	\$14,000.00	\$0.00	\$0.00
Office Expenses				
Telephone				
Utilities				
Postage, Shipping, Delivery				
Supplies	\$7,500.00	\$7,500.00		
Copying				
Subtotal of Office Expenses	\$7,500.00	\$7,500.00	\$0.00	\$0.00
Capital Outlay				
Operating Capital Outlay - Computers		\$0.00		
Operating Capital Outlay - Other		\$0.00		
Subtotal of Capital Outlay Expenses	\$0.00	\$0.00	\$0.00	\$0.00
Rentals & Maintenance Contracts				
Lease/Rent - Equipment		\$0.00		
Lease/Rent - Building		\$0.00		
Maintenance - Equipment		\$0.00		
Maintenance - Building		\$0.00		
Subtotal of Rentals & Maintenance Expenses	\$0.00	\$0.00	\$0.00	\$0.00
Insurance Expenses				
Insurance - Insurance other				
Subtotal of Insurance Expenses	\$0.00	\$0.00	\$0.00	\$0.00
Professional Development				
Staff Travel	\$0.00	\$0.00		\$0.00
Conferences and Staff Development	\$5,300.00	\$5,300.00		
Background and Drug Screenings				
Membership Fees and Subscriptions (Staff)	\$0.00	\$0.00		
Subtotal of Professional Development Expenses	\$5,300.00	\$5,300.00	\$0.00	\$0.00
Other Operating Expenses				
Outreach to Families	\$5,500.00	\$5,500.00		\$0.00
Outside Printing and Artwork	\$2,000.00	\$2,000.00		
Local Mileage Reimbursement				
Other Allowable Costs				
Subtotal of Other Operating Expenses	\$7,500.00	\$7,500.00	\$0.00	\$0.00
Total Operating Expenses	\$34,300.00	\$34,300.00	\$0.00	\$0.00
Total Direct Costs (Personnel and Operating Expenses)	\$181,676.09	\$161,300.00	\$20,376.09	\$0.00
Indirect Costs				
Allocated Management & General / Indirect Costs <i>(not to exceed 12% of total Direct Expenses)</i>	\$6,904.00			\$0.00
Total Indirect Costs	\$6,904.00	\$0.00	\$0.00	\$0.00
Grand Total (Direct & Indirect Costs)	\$188,580.09	\$161,300.00	\$20,376.09	\$0.00
Percent of the Budget	100%	86%	11%	0%

All items must be included in the narrative section of the Budget

PROPOSED CHAPTER 118 GRANT - CITY OF JACKSONVILLE

Groundwork Jacksonville, Inc. (GWJax) is the city's primary non-profit organization specifically created to restore urban creeks, connect urban neighborhoods and convert neglected and contaminated land into parks, playgrounds, trails, and other public greenspace. Founded locally in 2013 as one of only 20 Groundwork Trusts across the country, Groundwork Jacksonville, Inc. is a partnership between the City of Jacksonville, the US National Park Service, the US Environmental Protection Agency and Groundwork USA. Its goal is to build and connect Jacksonville's Emerald Necklace, an idea championed by famed architect Henry Klutho in the early 20th Century.

The City's \$50,000 contribution will fund a portion of the CEO's salary, which supports the staff's ability to focus on raising project funds. GWJax's fiscal year is July 1 through June 30. The City funds will provide reimbursement during the quarters ending December 2018, March 2019 and June 2019.

GWJax is paying for the Emerald Necklace Master Trail plan currently being developed at a cost of \$88,200. During the City's upcoming 2018/2019 fiscal year, GWJax will work closely with the City's Public Works and Parks Departments on the following projects:

McCoys Creek

- Groundwork Jacksonville (GWJax) will provide a 100% design for the restoration of McCoys Creek at a cost of \$305,780.
 - 30% design \$145,780
 - 60% design \$110,000
 - 100% design \$50,000 (2019/2020 Groundwork budget)
- The restoration project will be eligible for implementation funds and GWJax will help the City apply for and secure the funds.
 - St. John's River Water Management stated the project will qualify for its matching implementation funds (see attached letter of support).
 - The Florida Fish and Wildlife Conservation Commission is interested in providing implementation funding.
- GWJax will provide ongoing community engagement for the project.
-

S-Line Biodiversity Corridor/Hogans Creek

- GWJax will design and implement green infrastructure projects and accessibility features to improve water quality and provide a demonstration project to bring awareness to the benefits of both green infrastructure and the S-Line as an alternative transportation mode at a cost of \$50,000.

Hogans Creek

- Groundwork Jacksonville will provide a 30% design for the restoration of Hogans Creek at an estimated cost of \$150,000.
 - GWJax will begin fundraising in the fall of 2019 (2019/2020 Groundwork budget)

If you have any questions regarding this proposal, please contact Kay Ehas (904) 401-0453.

Operating Budget - Final													
Groundwork Jacksonville, Inc.													
Fiscal Year July 1, 2018 to June 31, 2019													
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Total
Revenues													
Unrestricted Contributions													144,044
Restricted Contributions													390,380
Grants:													
COJ Grant						16,667			16,667			16,666	50,000
LISC	24,172	4,172	4,172	4,172	3,250	3,250							43,187
Kids Hope Alliance	38,314	30,946	9,210	1,105									79,574
Total Revenues	202,097	55,284	81,938	76,484	16,917	32,084	58,217	59,567	22,834	44,967	6,167	50,629	707,185
Expenses													
Program Expenses													79,607
Project Expenses													
McCoys Creek	42,210		56,980	32,590		14,000		52,400		28,800		28,800	255,780
Trail Master Plan/LISC	30,600	27,200	24,400	6,000									88,200
ULI TAP	7,500				7,500								15,000
Hogans Creek	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Sugar Hill Mosaic	600		5,300	500									6,400
S-Line Biodiversity Corridor						7,950						42,050	50,000
Project Expense Total													416,580
General & Administrative:													-
Executive Director	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	70,008
Comm Engage/Volunteer Coor	3,250	3,250	3,250	3,250	6,584	6,584	3,334	3,334	3,334	3,334	3,334	3,334	46,172
AmeriCorp				700	700	700	700	700	700	700	700	700	6,300
Other Operating Expense													83,520
G&A Expenses													206,000
Total Expenses	115,944	57,070	109,500	56,612	28,222	43,355	20,116	75,082	20,067	48,412	20,984	106,821	702,187



St. Johns River Water Management District

Ann B. Shortelle, Ph.D., Executive Director

4049 Reid Street • P.O. Box 1429 • Palatka, FL 32178-1429 • 386-329-4500
On the internet at www.sjrwmd.com.

June 19, 2018

Ms. Kay Ehas, CEO
Groundwork Jacksonville, Inc.
c/o Florida State College at Jacksonville
101 West State Street
Building A, Room 1003
Jacksonville, FL 32202

Dear Ms. Ehas:

We are writing to lend support to Groundwork Jacksonville's application to the City of Jacksonville's Environmental Protection Board for funding of its proposed restoration project for McCoys Creek. As we discussed during our meeting on March 14th, McCoys Creek has been highly impacted through development of the nearby floodplain and surrounding wetlands, thereby increasing flooding and impacting critical habitat for plants, fish, and wildlife. As you know, flood protection, water quality improvement, and natural systems protection and restoration are core mission areas for the St. Johns River Water Management District. We offered our data and technical expertise at that time, and are interested in a successful project for the benefit of the City's water resources, citizens and visitors.

Based on our knowledge of the project conceptual design plan, the proposed McCoys Creek restoration project supports our core mission areas and is likely eligible to compete for funding under the District's cost share program. Since the District may only support the phase that includes construction activities, it is encouraging to see Groundwork Jacksonville pursuing funding for a design report and conceptual plans that will be needed for future applications to the District's cost share program.

Thank you for meeting with us, making us aware of this ambitious project, and for providing an opportunity to become involved at the early stages of your effort to rehabilitate McCoys Creek. We fully support your efforts toward the environmental restoration and stewardship of Jacksonville's Emerald Necklace and look forward to receiving a future application to our cost share program. As always, should you have any questions or need further assistance, please do not hesitate to contact me.

Sincerely,

Ann B. Shortelle, Ph.D.
Executive Director

GOVERNING BOARD

John A. Miklos, CHAIRMAN
ORLANDO

Douglas C. Bournique
VERO BEACH

Fred N. Roberts Jr., VICE CHAIRMAN
OCALA

Douglas Burnett
ST. AUGUSTINE

Chuck Drake, SECRETARY
ORLANDO

Susan Dolan
SANFORD

Janet Price
FERNANDINA BEACH

Ron Howse, TREASURER
COCOA

Allan Roberts
ST. AUGUSTINE

Exhibit 6

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City of Jacksonville Chapter 118 Grant Proposal – Fiscal Year 2019

Lead Agency: United Way of Northeast Florida

Program Name: 2-1-1

United Way (UW) is requesting \$150,000 funding for 2-1-1, Jacksonville's only 24-hour information and referral service and help center.

Background - 2-1-1 provides critical information and referral services for low-income and homeless persons and families as defined in United States Code 11302 (Title 42). In 2014 and 2017, UWs in Florida commissioned the ALICE (Asset Limited, Income Constrained and Employed) report in part to help identify who in our communities were struggling to make ends meet financially (the working poor). It also documented a survival budget that identifies the basic threshold for what an individual/family must earn in order to survive. In Duval County, 37% of households fall below the ALICE threshold and are only one crisis away from poverty and homelessness.

Program Activities - Last year 2-1-1 answered 94,000+ total calls for Northeast Florida and provided more than 51,000+ emergency financial assistance referrals. This included 66,000+ calls from Jacksonville residents, or 70% of all calls. Additionally, since there is often a connection between mental illness and homelessness, it is also important to note that 2-1-1 is Jacksonville's suicide prevention and intervention helpline (answers calls to 1-800-SUICIDE). 2-1-1 staff responded to 1,176 suicide and crisis intervention/prevention calls from people in emotional distress and possibly suicidal last year. 2-1-1 is also proud to have partnered with the Jacksonville Fire and Rescue Department and the City's Emergency Operations Center (EOC) following the devastating impact from Hurricane Irma. Immediately after the storm, 2-1-1 worked closely with the City's EOC, Federal Emergency Management Agency (FEMA) and the Library system to establish FEMA Registration Sites that helped secure 110,000+ registrations for Duval County.

Program Impact - 2-1-1 adheres to a program evaluation and quality assurance standard requiring regular customer surveys as a part of its national accreditation. In the most recent 12 month period, 2-1-1 attempted to follow-up with 10,000+ callers, obtained feedback from 36% and determined that 45% of those received assistance. These results are higher than the national standard for information and referral services. 2-1-1 monthly satisfaction rate ranges from 94% to 98%.

Budget Narrative – Total Request \$150,000

\$20,000 – Head of Basic Needs - Jeff Winkler, a long-standing member of the non-profit community and a 12-year veteran with UW, was recently appointed as Head of Basic Needs with UW. In this role, he will provide oversight of the development and implementation of 2-1-1's strategic plan and vision. Jeff will spend approximately 35% of his time related to 2-1-1 activities.

\$25,000 – Operations Manager - Terri Swanson has served as UW 2-1-1 Operations Manager since 2006 and is responsible for daily management and oversight of UW 2-1-1 staff and volunteers, including scheduling, training, and ongoing continuing education training. COJ funding would account for less than 50% of salary for this position.

\$95,000 – Call Center Specialists (6-7) – Answer calls and provide information & referral services and crisis intervention and suicide prevention support. COJ funding would account for approximately 67% of salaries for these positions.

\$10,000 – ServicePoint - 2-1-1 uses ServicePoint from MediWare Corporation to track all calls and referrals. ServicePoint uses nationally approved Taxonomy of Human Services (accreditation requirement) to describe and classify consumer needs and provider services, resulting in a streamlined and community-specific index of services and search results that accurately address consumers' needs on the first try. COJ funding would account for approximately 26% of the total annual cost for ServicePoint.

FY 2019 City of Jacksonville Grant Proposal - Program Budget Detail

Lead Agency:
United Way of Northeast Florida, Inc.
Program Name:
United Way 2-1-1/Information & Referral

City of Jacksonville Fiscal Year: October 1, 2018 to September 30, 2019

Categories and Line Items	BUDGET				
	Total Cost of Program FY 2018-2019	Agency Provided Funding	All Other Program Revenues	Funding Partners	
				City of Jacksonville (General Fund)	Private Foundation Funding
I. Employee Compensation					
Personnel - 01201 (list Title & Name of Employee)					
1. Call Center Specialists (7)	\$142,000.00	\$39,000.00	\$8,000.00	\$95,000.00	\$0.00
2. Operations Manager	\$56,000.00	\$16,000.00	\$15,000.00	\$25,000.00	\$0.00
3. Call Center Specialists (Temp. Coverage)	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00
4. 2-1-1 Overtime Expenses	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
5. 2-1-1 Program Director (Bob Arnold)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
6. HMG Administrative Costs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
7. Departmental Support	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00
8. Head of Basic Needs	\$30,000.00	\$0.00	\$10,000.00	\$20,000.00	\$0.00
9. Database Manager (P/T)	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00
10. Information & Texting Platform Manager	\$43,000.00	\$23,000.00	\$20,000.00	\$0.00	\$0.00
Subtotal Employee Compensation	\$341,000.00	\$128,000.00	\$53,000.00	\$140,000.00	\$20,000.00
Fringe Benefits					
Payroll Taxes - FICA & Med Tax - 02101	\$27,000.00	\$27,000.00	\$0.00	\$0.00	\$0.00
Health Insurance - 02304	\$79,000.00	\$79,000.00	\$0.00	\$0.00	\$0.00
Retirement - 02201	\$41,000.00	\$41,000.00	\$0.00	\$0.00	\$0.00
Dental - 02301	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00
Life Insurance - 02303	\$4,600.00	\$4,600.00	\$0.00	\$0.00	\$0.00
Workers Compensation - 02401	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Unemployment Taxes - 02501	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00
Other Benefits - (Please describe)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Taxes and Benefits	\$154,000.00	\$154,000.00	\$0.00	\$0.00	\$0.00
Total Employee Compensation	\$495,000.00	\$282,000.00	\$53,000.00	\$140,000.00	\$20,000.00
II. Operating Expenses					
Occupancy Expenses					
Rent - Occupancy -04408	\$47,000.00	\$47,000.00	\$0.00	\$0.00	\$0.00
Telephone - 04181	\$66,000.00	\$66,000.00	\$0.00	\$0.00	\$0.00
Utilities - 04301	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Maintenance and Repairs - 04603	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Insurance Property & General Liability - 04502	\$6,821.00	\$6,821.00	\$0.00	\$0.00	\$0.00
Other - (UWW & UWoF Annual Dues)	\$40,500.00	\$40,500.00	\$0.00	\$0.00	\$0.00
Office Expenses					
Office and Other Supplies - 05101	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00
Postage - 04101	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00
Printing and Advertising - 04801	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00
Publications - 05216	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Staff Training - 05401	\$22,000.00	\$22,000.00	\$0.00	\$0.00	\$0.00
Directors & Officers - Insurance - 04501	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Professional Fees & Services (not audit) - 03410	\$35,000.00	\$30,000.00	\$0.00	\$0.00	\$5,000.00
Background Screening - 04938	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00
Other - Equipment under \$1,000 - 06403	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other - (Please describe)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Travel Expenses					
Local Mileage - 04021	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00
Parking & Tools - 04028	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Equipment Expenses					
Rental & Leases - Equipment - 04402	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Vehicle Fuel and Maintenance - 04216	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Vehicle Insurance -04502	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other - (Service Point Database & CRM)	\$39,000.00	\$29,000.00	\$0.00	\$10,000.00	\$0.00
Direct Client Expenses - 08301					
Client Rent	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Medical	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Educational	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Personal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Other (Please describe)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Client Other (Please describe)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Operating Expenses	\$266,571.00	\$251,571.00	\$0.00	\$10,000.00	\$5,000.00
III. Operating Capital Outlay (OVER \$1,000)					
Machinery & Equipment - 06402	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Computers & Software - 06427	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other - (Please describe)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Capital Outlay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Direct Expenses Total	\$761,571.00	\$533,571.00	\$53,000.00	\$150,000.00	\$25,000.00
Percent of Budget	100.0%	70.1%	7.0%	19.7%	3.3%

General Terms and Conditions for a Grant Agreement
between
the City of Jacksonville (City) and Jacksonville Zoological Society, Inc. (JZS)
for
FY 19 City Appropriated Funding of \$5 million for Capital
Improvements on City Owned Facilities Operated by JZS

- There shall be an executed Grant Agreement (the “Agreement”) between the City and JZS incorporating the following specific terms and conditions, in addition to any other grant provisions, as required by the City’s Office of General Counsel.
- The Agreement shall have a term of 6 years. The City anticipates a 5 year cumulative funding amount of \$25,000,000 for capital improvements on City owned real property (collectively, the “Improvements”), subject to annual appropriations by City Council, with a matching contribution from JZS in equal amounts. In order to remain eligible for each subsequent annual appropriation to the Agreement, JZS must demonstrate it has entered into binding contracts for Improvements committing at least 75% of the current fiscal year’s funds to the authorized projects and be diligently pursuing the same.
- All funding shall be specifically expended for capital improvements on facilities owned by the City of Jacksonville. Documentation shall be provided by JZS verifying City ownership of facilities to receive the funding.
- All funding provided by the City shall only be utilized for services associated with the planning, design and construction of the Improvements as detailed in a scope of work and estimated cost proposal provided by JZS which shall be subject to review and approval by the City prior to disbursement of the funds by the City.
- The City shall have the authority to review and approve all scope of services for the proposed Improvements prior to JZS contracting with any entity for any services.
- The City shall have the authority to review and approve design and/or material specification submittals for all Improvements, and shall be consulted on all cost reduction or value engineering proposals which may be proposed after such review and approval.
- JZS shall be responsible for competitively and publicly soliciting design professionals and/or other contractors to conduct the work. Competitive solicitation of all professional services, construction services and/or other equipment and materials shall be in compliance with Chapter 126 of the City’s procurement code.
- All planning, design and construction services shall be conducted by design professionals, construction companies and/or equipment and material suppliers licensed or certified to conduct business in the State of Florida and the City of Jacksonville.
- JZS shall be responsible for ensuring all federal, state or local permits, as may be necessary, are obtained prior to conducting any work.
- JZS shall be responsible for all coordination of the work and shall ensure inspection services as required by jurisdictional agencies, in addition to on-site periodic inspection provided by JZS during execution of the work.
- The City shall only provide funding on a reimbursement basis after receiving from JZS and thereafter reviewing and approving paid invoices from design professionals, contractors, or any other vendor, in addition to receiving proof of payment of said services by JZS, and after inspection of the work by the City. The City will reimburse JZS for 50% of all paid invoices and other authorized costs, with JZS responsible for the remaining 50% to be paid simultaneously. JZS shall document to the City that it has funding available in an amount equal to 50% of the

July 20, 2018

proposed budget at the time each budget proposed scope of work and proposed budget related thereto is submitted to the City for approval.

- It is anticipated and acceptable to the City should JZS desire to submit periodic partial payment requests (no more frequently than twice monthly) for reimbursement for partially completed work and prior to final completion of all work.
- The City shall be granted access to the JZS campus at all reasonable times to inspect the work in progress or the final work product.
- JZS shall withhold a minimum 10% retainage on all work, pending final completion and approval of the Improvements
- JZS shall be responsible for maintenance and operation of all Improvements.

General Terms and Conditions for a Grant Agreement
between
the City of Jacksonville (City) and UF Health Jacksonville (UFHJ)
for
FY 19 City Appropriated Funding of \$15 million for Capital Maintenance and Capital
Improvements on City Owned Facilities Operated by UFHJ

- There shall be an executed Grant Agreement (the “Agreement”) between the City and UFHJ incorporating the following specific terms and conditions, in addition to any other grant provisions, as required by the City’s Office of General Counsel.
- The Agreement shall have a term of 7 years. The City anticipates a 6 year cumulative funding amount of \$120,000,000 for capital maintenance and capital repairs on City owned real property (collectively, the “Improvements”), subject to annual appropriations by City Council. In order to remain eligible for each subsequent annual appropriation to the Agreement, UFHJ must demonstrate it has entered into binding contracts for Improvements committing at least 75% of the current fiscal year’s funds to the authorized projects and be diligently pursuing the same.
- All funding shall be specifically expended for capital maintenance or capital improvements on facilities owned by the City of Jacksonville. Documentation shall be provided by UFHJ verifying City ownership of facilities to receive the funding.
- All funding provided by the City shall only be utilized for services associated with the planning, design and construction of the Improvements as detailed in a scope of work and estimated cost proposal provided by UFHJ which shall be subject to review and approval by the City prior to disbursement of the funds by the City.
- The City shall have the authority to review and approve all scope of services for the proposed Improvements prior to UFHJ contracting with any entity for any services.
- The City shall have the authority to review and approve design and/or material specification submittals for all Improvements, and shall be consulted on all cost reduction or value engineering proposals which may be proposed after such review and approval.
- UFHJ shall be responsible for competitively and publicly soliciting design professionals and/or other contractors to conduct the work. Competitive solicitation of all professional services, construction services and/or other equipment and materials shall be in compliance with Chapter 126 of the City’s procurement code.
- All planning, design and construction services shall be conducted by design professionals, construction companies and/or equipment and material suppliers licensed or certified to conduct business in the State of Florida and the City of Jacksonville.
- UFHJ shall be responsible for ensuring all federal, state or local permits, as may be necessary, are obtained prior to conducting any work.
- UFHJ shall be responsible for all coordination of the work and shall ensure inspection services as required by jurisdictional agencies, in addition to on-site periodic inspection provided by UFHJ during execution of the work.
- The City shall only provide funding on a reimbursement basis after receiving from UFHJ and thereafter reviewing and approving paid invoices from design professionals, contractors, or any other vendor, in addition to receiving proof of payment of said services by UFHJ, and after inspection of the work by the City.
- It is anticipated and acceptable to the City should UFHJ desire to submit periodic partial payment requests (no more frequently than twice monthly) for reimbursement for partially completed work and prior to final completion of all work.

July 13, 2018

- The City shall be granted access to the UFHJ campus at all reasonable times to inspect the work in progress or the final work product.
- UFHJ shall withhold a minimum 10% retainage on all work, pending final completion and approval of the Improvements
- UFHJ shall be responsible for maintenance and operation of all Improvements.

AGAPE Community Health Center, Inc.
2018-2019

AGAPE Community Health Center, Inc. is the only Section 330 (e), Federally Qualified Health Center (FQHC) in Jacksonville, FL. Agape is committed to providing comprehensive medical, dental, pharmaceutical and behavioral health services for insured, uninsured, under-insured and medically under-served patients throughout the city. Services will be provided to some of the City's neediest individuals and families, diverting them from our Emergency Rooms to a Primary Care Medical Home.

AGAPE Community Health Center, Inc. will expend the allocated funds for Emergency Room Diversion, Preventative Care and other health services as allowed by Sec. 126.107 (c), and/or for Labs and Diagnostic Testing for charity care patients identified as not having an ability to pay. This includes:

- Primary Care For Children And Adults, such as:
 - Well and Sick Visits, Immunizations, Annual Examinations, Mental Health, Dental Services, Medication Management, Lab Services, and similar services;
- Chronic Disease Management, such as:
 - Asthma, Heart Disease, High Cholesterol, COPD, High Blood Pressure, Depression, Diabetes, Prostate Screening, and similar services;
- Women's Health, such as:
 - Breast Screening, Mammogram, and other similar services;
- Other Health Services, such as:
 - Laboratory and Diagnostic Testing, Pharmacy Services, Vision, Health Education, Weight Management, Nutrition, Smoking Cessation, Cardiovascular Screening, Prostate Screening, Licensed Clinical Social Work, Referrals, and other similar services.

Charity care is defined as that uncompensated care provided to a patient whose family income for the 12 months preceding the determination is less than or equal to 200% of the federal poverty level or Medicaid patients when their use rate of the center's care is 25% or greater of the total care provided by the center.

Agape shall be paid in quarterly disbursements based upon per client costs for clients whose payments are determined using a sliding scale with discounts based on patient family size and income in accordance with federal poverty guidelines.

Agape may be reimbursed for allowable expenses related to providing services as outlined in this exhibit. This request shall be subject to Parts 1 thru 5 of Chapter 118 Jacksonville Municipal Code.